

SOUTHERN INYO HEALTHCARE DISTRICT

Regular Meeting of the Board of Directors Minutes

Date: Tuesday, September 8, 2020

Time: 4:30 p.m.

Due to the COVID-19 state of emergency, the Board of Directors will conduct this meeting via video and tele-conference. A physical location will not be available to the public. You may participate in the meeting by using the call in number specified in this Notice of Meeting. If you wish to speak to an item on the agenda, please inform the Board Chair when she asks for public comment. The Board's normal rules for public comment apply: speakers are limited to 3 minutes per item. You may also email comments to mperkins@sihd.org prior to the start of the meeting, and your comment(s) will be distributed to the directors at the meeting.

If you need special assistance to participate in the meeting, please contact Maritza Perkins at 760-876-2210, and the District will attempt to accommodate your need.

Participate by using the following:

Call-In # 310-747-3280

Access 4506953

Minutes

PRESENT

Jaque Hickman, President (via phone)
Charles Carson, Vice President
Bruce Branson, Treasurer
Mark Lacey, Director (via phone)

ABSENT

Carma Roper, Secretary

OTHERS

Peter Spiers, CEO
Chester Beedle, Financial Consultant
Scott Nave, Legal Counsel
Anita Sonke, Accountant
Raychel Hosch, Rehab Director
Maritza Perkins, Executive Assistant
Fred Hawkins, Ridgecrest Regional

I. CALL TO ORDER

The meeting was called to order at 4:32 p.m.

Treasurer Branson moved to approve the September 8, 2020 regular agenda. President Hickman seconded.

Board of Directors:

Jaqueline Hickman
President

Charles Carson
Vice President

Carma Roper
Secretary

Bruce Branson
Treasurer

Mark Lacey
Director

II. BUSINESS ITEMS

A. Consent Agenda: These items are considered routine and non-controversial and will be approved by one motion. If a member of the Board or public wishes to discuss an item, it will be removed from Consent and considered separately at the end of Business Items.

1. Approval of Minutes

- a. Regular Board Minutes 06/09/2020
- b. Special Board Minutes 07/09/2020
- c. Special Board Minutes 07/24/2020

2. Approval of Policies and Procedures

a. Rehabilitation

1. #500- Infection Control Principles
2. #501- Standard Precautions
3. #PT 502-PT506 Recommend archive:
 - a. PT502- Isolation precautions- No different from hospital precautions
 - b. PT503- Handwashing- already covered in Infection control policy
 - c. PT504- Personal Protective Equipment- No different from hospital policy
 - d. PT 505- Exposure to blood or body fluids- no different from hospital policy
 - e. PT 506- Whirlpool Cleaning- No longer use Whirlpool
 - f. PT 509- Instrument Cleaning- No longer use wound care instruments
4. #502-Cleaning and using of hydrocollator and hot packs
5. #508-Cleaning Paraffin Bath
6. #509-Cleaning Toys

b. Nursing

1. Covid-19 Exposure **-REMOVED**
2. Use of Marijuana
3. Restorative Nursing Program
4. Fall Prevention

ITEM II. A. 2.b 1. Covid-19 Exposure Policy and Procedure has been removed from the September 8, 2020 Consent Agenda.

3. Approval of Medical Staff Privileges

- a. Charlotte Helvie, MD Pediatrician Two Years Medical Staff Privileges
- b. Janice Kezirian, MD Pediatrician Two Years Medical Staff Privileges
- c. Kevin Flanigan, MD Clinic/Hospitalist Two Years Medical Staff Privileges
- d. Michael Phillips, MD Clinic/Emergency Medicine Two Years Medical Staff Privileges
- e. Michael Blue, MD Emergency Medicine Two Years Medical Staff Privileges

Board of Directors:

Jaqueline Hickman
President

Charles Carson
Vice President

Carma Roper
Secretary

Bruce Branson
Treasurer

Mark Lacey
Director

- f. Edward Mescher, MD Emergency Medicine Two Years Medical Staff Privileges
- g. Dianna Chooljian, MD Radiologist Two Years Medical Staff Privileges
- h. Martin Edwards, MD Radiologist Two Years Medical Staff Privileges
- i. Robert Kollen, MD Emergency Medicine Two Years Medical Staff Privileges

ACTION: President Hickman moved to approve the consent agenda on September 8, 2020 with the removal of Item II. A. 2.b 1. Covid-19 Exposure Policy and Procedure. Treasurer Branson seconded.

Roll Call-

Mark Lacey	"AYE"
Jaque Hickman	"AYE"
Bruce Branson	"AYE"
Charles Carson	"AYE"

B. Office Space Lease Agreement- Bobby Pourziaee, Podiatrist

Scott Nave stated that the version in the agenda is the redline version only.

ACTION: Treasurer Branson moved to approve that Peter Spiers, CEO and Scott Nave, Legal Counsel complete the lease agreement with Bobby Pourziaee, Podiatrist. President Hickman seconded.

Roll Call-

Jaque Hickman	"AYE"
Mark Lacey	"AYE"
Bruce Branson	"AYE"
Charles Carson	"AYE"

C. Amended Conflict of Interest Code

Scott Nave, Legal Counsel reviewed the amended changes that were made (added positions and changed/added disclosures).

President Hickman questioned the number of disclosure(s) under the Chief Nursing Officer (3) and the SNF Director of Nursing (1). Scott Nave will change the disclosures so the SNF DON has 3 as well.

Scott Nave stated that all the new positions that have been added to the amended conflict of interest code need to fill out a 700 form with the county.

ACTION: President Hickman moved to approve the amended conflict of interest code with the SNF Director of Nursing correction of 3 disclosures instead of 1. Treasurer Branson seconded.

Roll Call-

Mark Lacey	"AYE"
Jaque Hickman	"AYE"
Bruce Branson	"AYE"
Charles Carson	"AYE"

Board of Directors:

Jaqueline Hickman President	Charles Carson Vice President	Carma Roper Secretary	Bruce Branson Treasurer	Mark Lacey Director
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D. Resolution Accepting Donation of Clinic Building

Scott Nave stated that Lynne Bunn generously donating the property where the Rural Health Clinic is located to the district. One of the steps in that process is that the district needs to take official action on the donation. The Resolution 20-7 accepting donation of the clinic building needs to be approved by the board of directors for SIHD's records.

The address on the resolution needs to be revised before the Board of Directors signs. Parcel #'s will be included as well. (510 E. Locust & Mt Whitney Drive, Lone Pine, County of Inyo, California) (Parcel #'s 005-074-34 and 005-074-33).

ACTION: Treasurer Branson moved to approve the Resolution 20-7 Accepting Donation of Clinic Building with the changes on the address (510 E. Locust & Mt Whitney Drive, Lone Pine, County of Inyo, California-Parcel #'s 005-074-34 and 005-074-33). Director Lacey seconded.

Roll Call-

Mark Lacey	"AYE"
Jaque Hickman	"AYE"
Bruce Branson	"AYE"
Charles Carson	"AYE"

E. Laptop Assignment Agreement

Chris Marks reported that employees have requested to take home a Laptop. Scott Nave reviewed and approved the laptop assignment agreement.

Vice President Carson asked if the employees will be getting paid for working from home. The answer is "Yes". Peter Spiers stated that not all employees will qualify to work from home. It will be selective. It will be primarily the patient financial services employees.

ACTION: President Hickman approved the laptop assignment agreement. Treasurer Branson seconded.

Roll Call-

Mark Lacey	"AYE"
Jaque Hickman	"AYE"
Bruce Branson	"AYE"
Charles Carson	"AYE"

F. Revised 2020/2021 Special Assessment & Certification of Assessment

President Hickman stated that the county found duplicate records on the special assessment. All duplicates have been removed. Inyo County requested a revised 2020/2021 certification of the assessment.

Action: Treasurer Branson moved to approve the revised 2020/2021 Special Assessment and certification of assessment. Director Lacey seconded.

Board of Directors:

Jaqueline Hickman
President

Charles Carson
Vice President

Carma Roper
Secretary

Bruce Branson
Treasurer

Mark Lacey
Director

Roll Call-

Mark Lacey "AYE"
Jaque Hickman "AYE"
Bruce Branson "AYE"
Charles Carson "AYE"

III. REPORTS

A. Financial Report

Chet Beedle, Financial Consultant reviewed the financials from the June 2, 2020 finance committee meeting. (*Financial reports are provided at the end of these minutes.*)

B. CEO Report

Peter Spiers, CEO reviewed the CEO power point presentation. (*CEO PowerPoint Presentation is provided at the end of these minutes.*)

IV. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

None.

V. BOARD OF DIRECTORS COMMENTS ON ITEMS NOT ON THE AGENDA

President Hickman stated that she is proud of the whole team.
Director Lacey gave thanks for all the hard work.
Treasurer Branson stated he appreciates Peter Spiers enthusiasm.
Congratulations to Anita Sonke and Karen Sheffield for their new roles.

There will be a special board meeting tomorrow September 9, 2020 in regards to the revenue bonds.

VI. CLOSED SESSION

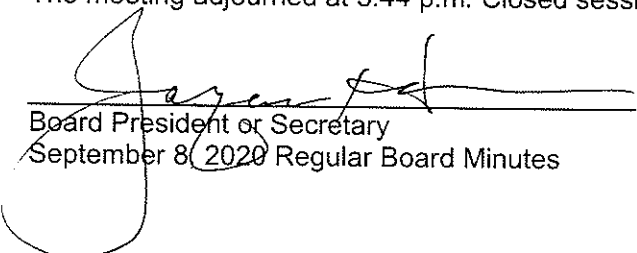
A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

VII. CLOSED SESSION REPORT

The closed session was a discussion only. No action taken by the Board of Directors.

VIII. ADJOURNMENT

The meeting adjourned at 5:44 p.m. Closed session adjourned at 5:57 p.m.



Board President or Secretary
September 8, 2020 Regular Board Minutes

10/14/2020
Date

Board of Directors:

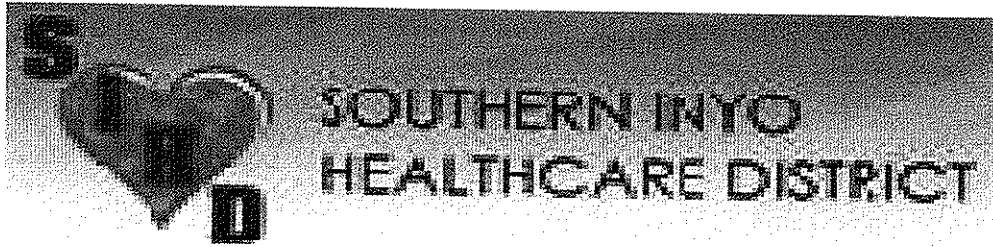
Jaqueline Hickman
President

Charles Carson
Vice President

Carma Roper
Secretary

Bruce Branson
Treasurer

Mark Lacey
Director



Unaudited Financial Statements

for

Twelve Months Ended June 30, 2020

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

**Chester Beedle
Chief Financial Officer**

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SOUTHERN INYO HEALTHCARE DISTRICT
LONE PINE, CALIFORNIA

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SOUTHERN INYO HEALTHCARE DISTRICT

EXECUTIVE FINANCIAL SUMMARY

Twelve Months Ended June 30, 2020

BALANCE SHEET

	6/30/2020	6/30/2019
ASSETS		
Current Assets	\$5,724,742	\$6,874,379
Assets Whose Use is Limited	4,288,706	383,508
Property, Plant and Equipment (Net)	1,057,733	930,872
Other Assets	0	0
Total Unrestricted Assets	11,071,181	8,188,760
Restricted Assets	0	0
Total Assets	\$11,071,181	\$8,188,760
LIABILITIES AND NET ASSETS		
Current Liabilities	\$5,158,580	\$5,227,752
Long-Term Debt	18,117	17,122
Other Long-Term Liabilities	4,628,476	4,072,441
Total Liabilities	9,805,173	9,317,315
Net Assets	1,266,008	(1,128,556)
Total Liabilities and Net Assets	\$11,071,181	\$8,188,760

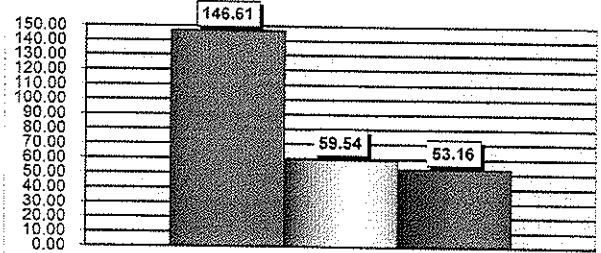
STATEMENT OF REVENUE AND EXPENSES - YTD

	ACTUAL	BUDGET
Revenue:		
Gross Patient Revenues	\$13,491,560	\$13,070,077
Deductions From Revenue	(4,801,181)	(3,802,113)
Net Patient Revenues	8,890,379	9,467,963
Other Operating Revenue	246,422	129,061
Total Operating Revenues	9,136,801	9,597,025
Expenses:		
Salaries, Benefits & Contract Labor	6,972,697	7,171,937
Purchased Services & Physician Fees	1,932,576	1,569,059
Supply Expenses	484,072	432,365
Other Operating Expenses	1,053,135	1,628,978
Bad Debt Expense	0	0
Depreciation & Interest Expense	4,352	59,141
Total Expenses	10,446,832	10,861,480
NET OPERATING SURPLUS	(1,310,031)	(1,264,456)
Non-Operating Revenue/(Expenses)	4,455,194	513,857
TOTAL NET SURPLUS	\$3,145,163	(\$750,599)

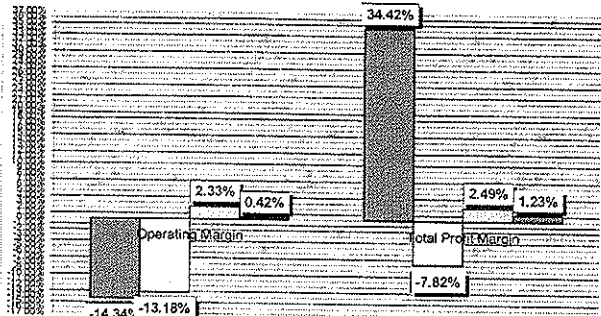
KEY STATISTICS AND RATIOS - YTD

	ACTUAL	BUDGET
Total Acute Patient Days	125	149
Average Acute Length of Stay	3.3	2.8
Total Emergency Room Visits	1,431	1,566
Outpatient Visits	4,136	4,605
Total Surgeries	0	0
Total Worked FTE's	92.32	91.80
Total Paid FTE's	102.17	98.80
Productivity Index	0.9946	1.0000
EBITDA - YTD	-17.13%	-15.13%
Current Ratio	1.11	
Days Expense in Accounts Payable	248.01	

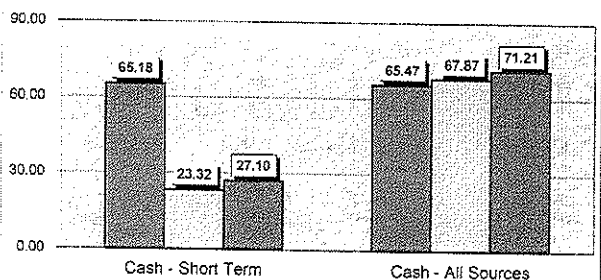
NET DAYS IN ACCOUNTS RECEIVABLE



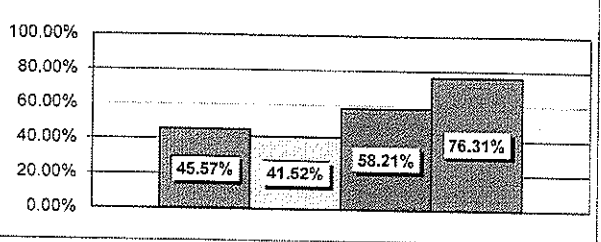
HOSPITAL MARGINS



DAYS CASH ON HAND



SALARY AND BENEFIT EXPENSE AS A PERCENTAGE OF NET REVENUE



SOUTHERN INYO HEALTHCARE DISTRICT	
■ Budget	06/30/20
□ California	Hospitals
■ CAH Hospitals	Rural
■ Prior Fiscal Year End	06/30/19
FINANCIAL STRENGTH INDEX - 8.34	
Excellent - Greater than 3.0	Good - 3.0 to 0.0
Fair - 0.0 to (2.0)	Poor - Less than (2.0)

Balance Sheet - Assets

SOUTHERN INYO HEALTHCARE DISTRICT

LONE PINE, CALIFORNIA

Twelve Months Ended June 30, 2020

	Current Month 6/30/2020	Prior Month 5/31/2020	ASSETS Positive/ (Negative) Variance	Percentage Variance	Prior Year End 6/30/2019
Current Assets					
Cash and Cash Equivalents	\$1,864,675	\$3,285,225	(\$1,420,550)	-43.24%	\$1,420,681
Gross Patient Accounts Receivable	8,906,223	8,580,385	325,838	3.80%	8,742,913
Less: Bad Debt and Allowance Reserves	(5,165,609)	(4,976,623)	(188,986)	-3.80%	(6,732,311)
Net Patient Accounts Receivable	3,740,614	3,603,762	136,852	3.80%	2,010,603
Interest Receivable	0	0	0	0.00%	0
Other Receivables	0	0	0	0.00%	631,188
Inventories	103,699	112,640	(\$8,941)	-7.94%	113,896
Prepaid Expenses	15,754	17,187	(1,432)	-8.33%	18,749
Due From Third Party Payers	0	0	0	0.00%	2,679,263
Due From Affiliates/Related Organizations	0	0	0	0.00%	0
Other Current Assets	0	0	0	0.00%	0
Total Current Assets	5,724,742	7,018,813	(1,294,072)	-18.44%	6,874,379
Assets Whose Use is Limited					
Cash	8,409	8,793	(384)	-4.37%	7,698
Investments	4,280,297	3,280,297	1,000,000	30.49%	375,810
Bond Reserve/Debt Retirement Fund	0	0	0	0.00%	0
Trustee Held Funds	0	0	0	0.00%	0
Funded Depreciation	0	0	0	0.00%	0
Board Designated Funds	0	0	0	0.00%	0
Other Limited Use Assets	0	0	0	0.00%	0
Total Limited Use Assets	4,288,706	3,289,090	999,616	30.39%	383,508
Property, Plant, and Equipment					
Land and Land Improvements	693,510	693,510	0	0.00%	693,510
Building and Building Improvements	2,587,666	2,587,666	0	0.00%	2,587,666
Equipment	3,041,639	3,041,639	0	0.00%	3,041,639
Construction In Progress	0	0	0	0.00%	0
Capitalized Interest	0	0	0	0.00%	0
Gross Property, Plant, and Equipment	6,322,815	6,322,815	0	0.00%	6,322,815
Less: Accumulated Depreciation	(5,265,082)	(5,264,803)	(279)	-0.01%	(5,391,943)
Net Property, Plant, and Equipment	1,057,733	1,058,012	(279)	-0.03%	930,872
Other Assets					
Unamortized Loan Costs	0	0	0	0.00%	0
Assets Held for Future Use	0	0	0	0.00%	0
Investments in Subsidiary/Affiliated Org.	0	0	0	0.00%	0
Other	0	0	0	0.00%	0
Total Other Assets	0	0	0	0.00%	0
TOTAL UNRESTRICTED ASSETS	11,071,181	11,365,916	(294,734)	-2.59%	8,188,760
Restricted Assets	0	0	0	0.00%	0
TOTAL ASSETS	\$11,071,181	\$11,365,916	(\$294,734)	-2.59%	\$8,188,760

Balance Sheet - Liabilities and Net Assets

SOUTHERN INYO HEALTHCARE DISTRICT

LONE PINE, CALIFORNIA

Twelve Months Ended June 30, 2020

PAGE 4

	LIABILITIES AND FUND BALANCE				
	Current Month 6/30/2020	Prior Month 5/31/2020	Positive/ (Negative) Variance	Percentage Variance	Prior Year End 6/30/2019
Current Liabilities					
Accounts Payable	\$4,838,437	\$4,905,577	\$67,141	1.37%	4,770,583
Notes and Loans Payable	2,814	3,211	397	12.38%	3,607
Accrued Payroll	35,714	30,729	(4,985)	-16.22%	262,199
Accrued Payroll Taxes	40,179	34,570	(5,608)	-16.22%	34,570
Accrued Benefits	3,608	83,244	79,636	95.67%	12,932
Accrued Pension Expense (Current Portion)	0	0	0	0.00%	0
Other Accrued Expenses	0	0	0	0.00%	0
Patient Refunds Payable	0	0	0	0.00%	0
Property Tax Payable	0	0	0	0.00%	0
Due to Third Party Payers	187,000	169,894	(17,106)	-10.07%	90,253
Advances From Third Party Payers	0	0	0	0.00%	0
Current Portion of LTD (Bonds/Mortgages)	0	0	0	0.00%	0
Current Portion of LTD (Leases)	3,607	3,607	0	0.00%	3,607
Other Current Liabilities	187,000	47,222	(139,778)	-296.00%	50,000
Total Current Liabilities	5,158,580	5,278,055	119,476	2.26%	5,227,752
Long Term Debt					
Bonds/Mortgages Payable	0	0	0	0.00%	0
Leases/Notes Payable	21,724	21,724	0	0.00%	20,729
Less: Current Portion Of Long Term Debt	3,607	3,607	0	0.00%	3,607
Total Long Term Debt (Net of Current)	18,117	18,117	0	0.00%	17,122
Other Long Term Liabilities					
Deferred Revenue	0	0	0	0.00%	0
Accrued Pension Expense (Net of Current)	0	0	0	0.00%	0
Other	4,628,476	7,948,898	3,320,422	41.77%	4,072,441
Total Other Long Term Liabilities	4,628,476	7,948,898	3,320,422	41.77%	4,072,441
TOTAL LIABILITIES	9,805,173	13,245,070	3,439,898	25.97%	9,317,315
Net Assets:					
Unrestricted Fund Balance	(1,879,155)	(1,128,556)	750,599	-66.51%	226,776
Inter-Departmental Transfer (DSH)	0	0	0	0.00%	0
Restricted Fund Balance	0	0	0	0.00%	0
Net Revenue/(Expenses)	3,145,163	(750,599)	(3,895,762)	519.02%	(1,355,332)
TOTAL NET ASSETS	1,266,008	(1,879,155)	(3,145,163)	167.37%	(1,128,556)
TOTAL LIABILITIES AND NET ASSETS	\$11,071,181	\$11,365,916	\$294,735	2.59%	\$8,188,760

Statement of Revenue and Expense
SOUTHERN INYO HEALTHCARE DISTRICT
LONE PINE, CALIFORNIA
Twelve Months Ended June 30, 2020

	CURRENT MONTH				Prior Year 06/30/19
	Actual 06/30/20	Budget 06/30/20	Positive (Negative) Variance	Percentage Variance	
Gross Patient Revenue					
Inpatient Revenue	\$128,609	\$87,324	\$41,285	47.28%	\$81,612
Clinic Revenue	66,579	70,483	(3,904)	-5.54%	65,872
Outpatient Revenue	589,892	595,182	(5,290)	-0.89%	556,244
Long Term Care Revenue	438,407	425,181	13,227	3.11%	397,365
Other/SNF Ancillary Services	26,275	0	26,275	0.00%	0
Total Gross Patient Revenue	1,249,763	1,178,170	71,593	6.08%	1,101,094
Deductions From Revenue					
Discounts and Allowances	(349,934)	(299,962)	(49,972)	-16.66%	(308,308)
Bad Debt Expense (Governmental Providers Only)	(37,493)	(23,563)	(13,929)	-59.11%	(33,033)
Settlements/Other	(7,500)	0	(7,500)	0.00%	(7,500)
Charity Care	0	(1,178)	1,178	100.00%	0
Total Deductions From Revenue	(394,926)	(324,704)	(70,223)	-21.63%	(348,839)
Net Patient Revenue	854,836	853,466	1,370	0.16%	752,255
Deduction % of Gross Revenue	-31.6%	-27.6%			-31.7%
Other Operating Revenue	6,487	6,714	(227)	-3.38%	6,487
Total Operating Revenue	861,324	860,181	1,143	0.13%	758,742
Operating Expenses				Exp %/Net Rev	
Salaries and Wages	535,714	460,939	74,775	53.6%	443,211
Fringe Benefits	28,851	115,235	(86,384)	13.4%	110,803
Contract Labor	40,903	19,370	21,533	2.3%	18,625
Physicians Fees	154,970	162,508	(7,538)	18.9%	156,258
Purchased Services	80,364	22,711	57,653	2.6%	21,837
Supply Expense	70,285	21,854	48,431	2.5%	21,218
Utilities	13,880	21,956	(8,076)	2.6%	20,910
Repairs and Maintenance	2,092	10,343	(8,251)	1.2%	(28,516)
Insurance Expense	6,550	14,136	(7,586)	1.6%	13,463
All Other Operating Expenses	133,012	51,750	81,262	6.0%	50,000
Bad Debt Expense (Non-Governmental Providers)	0	0	-	0.0%	0
Leases and Rentals	5,200	4,167	1,033	0.5%	4,167
Depreciation and Amortization	279	279	-	0.0%	279
Interest Expense (Non-Governmental Providers)	0	0	-	0.0%	0
Total Operating Expenses	1,072,100	905,248	166,852	105.2%	832,254
Net Operating Surplus/(Loss)	(210,776)	(45,067)	(165,709)	367.69%	(73,512)
Non-Operating Revenue:					
Contributions	0	0	0	0.00%	0
Investment Income	0	0	0	0.00%	0
Income Derived from Property Taxes	55,070	55,070	0	0.00%	55,070
Interest Expense (Governmental Providers Only)	(21,624)	(20,543)	1,081	-5.26%	(21,624)
Other Non-Operating Revenue/(Expenses)	9,048	8,596	452	5.26%	9,048
Total Non Operating Revenue/(Expense)	42,494	43,123	(629)	-1.46%	42,494
Total Net Surplus/(Loss)	(\$168,282)	(\$1,944)	(\$166,338)	8554.29%	(\$31,018)
Operating Margin	-24.47%	-5.24%			-9.69%
Total Profit Margin	-19.54%	-0.23%			-4.09%
EBITDA	-26.95%	-7.60%			-12.50%
Cash Flow Margin	-16.99%	2.19%			-1.20%

Statement of Revenue and Expense
SOUTHERN INYO HEALTHCARE DISTRICT
LONE PINE, CALIFORNIA
Twelve Months Ended June 30, 2020

	YEAR-TO-DATE				
	Actual 06/30/20	Budget 06/30/20	Positive (Negative) Variance	Percentage Variance	Prior Year 06/30/19
Gross Patient Revenue					
Inpatient Revenue	\$1,147,887	\$865,713	\$282,174	32.59%	\$839,841
Clinic Revenue	899,568	777,058	122,510	15.77%	731,127
Outpatient Revenue	6,881,377	6,485,828	395,549	6.10%	6,109,463
Long Term Care Revenue	4,536,453	4,935,184	(398,731)	-8.08%	4,648,637
Other/SNF Ancillary Services	26,275	6,294	19,981	317.49%	6,081
Total Gross Patient Revenue	13,491,560	13,070,077	421,484	3.22%	12,335,148
Deductions From Revenue					
Discounts and Allowances	(4,063,833)	(3,327,641)	(736,192)	-22.12%	(3,429,161)
Bad Debt Expense (Governmental Providers Only)	(417,562)	(261,402)	(156,161)	-59.74%	(370,054)
Settlements/Other	(62,500)	0	(62,500)	0.00%	(60,000)
Charity Care	(37,266)	(13,070)	(24,215)	-185.27%	(40,850)
Total Deductions From Revenue	(4,601,181)	(3,602,113)	(999,068)	-27.74%	(3,899,066)
Deductions as % of Gross Revenue	-34.1%	-27.6%			-31.6%
Net Patient Revenue	8,890,379	9,467,963	(577,584)	-6.10%	8,436,082
Other Operating Revenue	246,422	129,061	117,361	90.93%	110,023
Total Operating Revenue	9,136,801	9,597,025	(460,223)	-4.80%	8,546,105
Operating Expenses				Exp %/Net Rev	
Salaries and Wages	5,785,511	5,285,574	(499,937)	55.1%	5,082,283
Fringe Benefits	860,188	1,321,393	461,205	13.8%	1,270,571
Contract Labor	326,998	564,970	237,973	5.9%	543,240
Physicians Fees	1,548,075	1,407,281	(140,795)	14.7%	1,353,154
Purchased Services	384,501	161,778	(222,722)	1.7%	155,556
Supply Expense	484,072	432,365	(51,707)	4.5%	419,772
Utilities	227,431	199,225	(28,206)	2.1%	189,738
Repairs and Maintenance	87,604	82,963	(4,641)	0.9%	41,311
Insurance Expense	285,654	217,545	(68,109)	2.3%	207,186
All Other Operating Expenses	384,288	1,029,273	644,985	10.7%	994,466
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.0%	0
Leases and Rentals	68,158	99,972	31,814	1.0%	99,972
Depreciation and Amortization	4,352	59,141	54,788	0.6%	59,141
Interest Expense (Non-Governmental Providers)	0	0	0	0.0%	0
Total Operating Expenses	10,446,832	10,861,480	414,648	113.2%	10,416,390
Net Operating Surplus/(Loss)	(1,310,031)	(1,264,456)	(45,575)	3.60%	(1,870,285)
Non-Operating Revenue:					
Contributions	0	0	0	0.00%	0
Investment Income	0	0	0	0.00%	0
Income Derived from Property Taxes	670,896	665,867	5,028	0.76%	665,867
Interest Expense (Governmental Providers Only)	(259,490)	(246,516)	(12,974)	5.26%	(259,490)
Other Non-Operating Revenue/(Expense)	4,043,789	94,505	3,949,284	4178.91%	108,576
Total Non-Operating Revenue/(Expense)	4,455,194	513,857	3,941,338	767.01%	514,953
Total Net Surplus/(Loss)	\$3,145,163	(\$750,599)	\$3,895,762	-519.02%	(\$1,355,332)
Operating Margin	-14.34%	-13.18%			-21.88%
Total Profit Margin	34.42%	-7.82%			-15.86%
EBITDA	-17.13%	-15.13%			-24.23%
Cash Flow Margin	37.31%	-4.64%			-12.13%

Statement of Revenue and Expense - 13 Month Trend

SOUTHERN INYO HEALTHCARE DISTRICT
LONE PINE, CALIFORNIA

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	Actual 7/31/2019	Actual 8/31/2019	Actual 9/30/2019	Actual 10/30/2019	Actual 11/30/2019
Gross Patient Revenue					
Inpatient Revenue	\$45,894	\$94,568	\$52,441	\$106,744	\$55,909
Clinic Revenue	80,682	83,246	82,042	158,294	58,936
Outpatient Revenue	647,473	700,432	638,179	615,312	444,288
Long Term Care Revenue	401,886	404,913	396,611	401,176	281,801
Other	0	0	0	0	0
Total Gross Patient Revenue	1,175,935	1,283,159	1,169,273	1,281,526	840,934
Deductions From Revenue					
Discounts and Allowances	(364,540)	(397,779)	(362,475)	(422,904)	(235,462)
Bad Debt Expense (Governmental Providers Only)	(35,278)	(38,495)	(35,078)	(51,261)	(25,226)
Prior Year Settlements	0	0	0	0	0
Charity Care	(7,500)	(7,500)	(7,500)	(37,285)	(7,500)
Total Deductions From Revenue	(407,318)	(443,774)	(405,053)	(511,450)	(268,188)
Net Patient Revenue	768,617	839,385	764,220	770,076	572,746
Other Operating Revenue	6,487	0	84,004	66,731	43,789
Total Operating Revenue	775,104	839,385	848,224	836,807	616,535
Operating Expenses					
Salaries and Wages	470,616	457,026	441,714	451,525	296,289
Fringe Benefits	31,068	91,405	22,275	28,266	72,798
Contract Labor	19,210	25,415	23,365	6,988	43,750
Physicians Fees	104,797	167,231	155,938	148,104	46,316
Purchased Services	4,158	21,301	12,304	21,191	40,968
Supply Expense	37,115	35,277	36,974	29,067	31,098
Utilities	23,740	26,368	18,355	16,936	15,530
Repairs and Maintenance	3,107	5,343	1,188	4,043	5,839
Insurance Expense	24,056	15,110	53,082	15,100	23,530
All Other Operating Expenses	84,375	10,486	40,346	36,949	12
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0	0
Leases and Rentals	5,348	4,167	4,167	12,740	9,269
Depreciation and Amortization	279	279	781	781	279
Interest Expense (Non-Governmental Providers)	0	0	0	0	0
Total Operating Expenses	807,869	859,408	810,489	771,690	585,678
Net Operating Surplus/(Loss)	(32,765)	(20,023)	37,735	65,117	30,857
Non-Operating Revenue:					
Contributions	\$0	0	0	0	0
Investment Income	0	0	0	0	0
Income Derived from Property Taxes	56,327	56,327	56,327	56,327	56,327
Interest Expense (Governmental Providers Only)	(21,624)	(21,624)	(21,624)	(21,624)	(21,624)
Other Non-Operating Revenue/(Expenses)	9,048	9,048	9,048	9,048	9,048
Total Non Operating Revenue/(Expense)	\$43,751	\$43,751	\$43,751	\$43,751	43,751
Total Net Surplus/(Loss)	\$10,986	\$23,728	\$81,486	\$108,868	\$74,608
Operating Margin	-4.23%	-2.39%	4.45%	7.78%	5.00%
Total Profit Margin	1.42%	2.83%	9.61%	13.01%	12.10%
EBITDA	-6.98%	-4.93%	1.99%	5.29%	1.54%
Cash Flow Margin	4.24%	5.44%	12.25%	15.69%	15.65%

Actual 12/31/2019	Actual 1/31/2020	Actual 2/28/2020	Actual 3/30/2020	Actual 4/30/2019	Actual 5/31/2020	Actual 6/30/2020	Actual 6/30/2019
\$60,004	\$129,526	\$75,624	\$203,185	\$142,054	\$36,939	\$128,609	\$81,612
\$69,551	74,545	57,023	57,466	63,191	70,205	66,579	65,872
557,427	566,579	601,661	611,441	439,460	611,829	589,892	556,244
\$339,540	468,211	288,508	326,506	404,258	363,234	438,407	397,365
0	0	0	0	0	0	26,275	0
1,026,522	1,238,861	1,022,816	1,198,598	1,048,963	1,082,207	1,249,762	1,101,093
(\$338,752)	(408,824)	(286,388)	(335,608)	(293,709)	(303,018)	(349,934)	(308,306)
(\$30,796)	(37,166)	(30,684)	(35,958)	(31,469)	(32,466)	(37,493)	(33,033)
\$0	0	0	0	0	0	0	0
(\$7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
(377,048)	(453,490)	(324,572)	(379,066)	(332,678)	(342,984)	(394,927)	(348,839)
649,474	785,371	698,244	819,532	716,285	739,223	854,835	752,254
\$6,487	6,487	6,487	6,487	6,487	6,487	6,487	6,487
655,961	791,858	704,731	826,019	722,772	745,710	861,322	758,741
\$442,857	509,286	517,857	573,342	535,718	517,285	535,714	443,211
\$110,714	127,321	129,464	143,335	37,409	129,321	28,851	110,803
\$24,680	25,400	26,450	26,963	37,825	30,875	40,903	18,625
\$99,691	104,951	132,280	139,754	153,239	143,591	154,970	156,258
\$34,670	22,109	28,086	47,694	33,891	6,382	80,364	21,837
\$9,294	14,547	9,203	79,546	65,863	23,737	70,285	21,218
\$22,852	16,057	11,114	25,493	11,268	16,626	13,880	20,910
\$2,990	20,048	4,874	4,611	25,268	3,064	2,092	(28,516)
\$26,692	31,121	21,816	44,730	17,316	17,316	6,550	13,463
\$10,495	8,900	10,250	27,890	18,064	57,293	133,012	50,000
\$0	0	0	0	0	0	0	0
\$4,135	3,397	2,750	4,050	8,213	4,600	5,200	12,193
\$279	279	279	279	279	279	279	33,962
\$0	0	0	0	0	0	0	0
789,349	883,416	894,423	1,117,687	944,353	950,369	1,072,100	873,964
(133,388)	(91,558)	(189,692)	(291,668)	(221,581)	(204,659)	(210,778)	(115,223)
0	\$0	\$0	0	\$0	0	0	\$0
\$0	0	0	0	0	0	0	0
\$56,327	56,327	56,327	55,070	55,070	55,070	55,070	55,070
(\$21,624)	(21,624)	(21,624)	(21,624)	(21,624)	(21,624)	(21,624)	(21,624)
\$9,048	9,048	9,048	9,048	563,505	9,048	9,048	9,048
43,751	43,751	43,751	42,494	596,951	42,494	42,494	42,494
(\$89,637)	(\$47,807)	(\$145,941)	(\$249,174)	\$375,370	(\$162,165)	(\$168,284)	(\$72,729)
-20.33%	-11.56%	-26.92%	-35.31%	-30.66%	-27.44%	-24.47%	-15.19%
-13.66%	-6.04%	-20.71%	-30.17%	51.93%	-21.75%	-19.54%	-9.59%
-23.59%	-14.26%	-29.95%	-37.89%	-33.61%	-30.31%	-26.95%	-13.56%
-10.33%	-3.27%	-17.60%	-27.51%	54.97%	-18.81%	-16.99%	-2.26%

Patient Statistics

SOUTHERN INYO HEALTHCARE DISTRICT

LONE PINE, CALIFORNIA

Twelve Months Ended June 30, 2020

Current Month				STATISTICS	Year-To-Date			
Actual 06/30/20	Budget 06/30/20	Positive/ (Negative) Variance	Prior Year 06/30/19		Actual 06/30/20	Budget 06/30/20	Positive/ (Negative) Variance	Prior Year 06/30/19
Discharges								
5	3	2	3	Acute	38	53	(15)	56
0	0	0	0	Swing Beds	25	7	18	0
0	0	0	0	Psychiatric/Rehab	0	0	0	0
0	0	0	0	Respite	0	0	0	0
5	3	2	3	Total Adult Discharges	63	60	3	56
0	0	0	0	Newborn	0	0	0	0
5	3	2	3	Total Discharges	63	60	3	56
Patient Days:								
14	12	2	11	Acute	125	149	(24)	146
42	0	42	0	Swing Beds	425	0	425	0
0	0	0	0	Psychiatric/Rehab	0	0	0	0
0	0	0	0	Respite	0	0	0	0
56	12	44	11	Total Adult Patient Days	550	149	401	146
0	0	0	0	Newborn	0	0	0	0
56	12	44	11	Total Patient Days	550	149	401	146
Average Length of Stay (ALOS)								
2.8	3.7	0.9	3.7	Acute	3.3	2.8	(0.5)	2.6
N/A	N/A	N/A	N/A	Swing Bed	17.0	0.0	(17.0)	N/A
N/A	N/A	N/A	N/A	Psychiatric/Rehab	N/A	N/A	N/A	N/A
11.2	3.7	(7.5)	3.7	Total Adult ALOS	8.7	2.5	(6.2)	2.6
N/A	N/A	N/A	N/A	Newborn ALOS	N/A	N/A	N/A	N/A
Average Daily Census (ADC)								
0.5	0.4	0.1	0.4	Acute	4.2	5.0	(0.8)	4.9
1.4	0.0	1.4	0.0	Swing Beds	1.2	0.0	1.2	0.0
0.0	0.0	0.0	0.0	All Other Adult	0.0	0.0	0.0	0.0
1.9	0.4	1.5	0.4	Total Adult ADC	5.3	5.0	0.4	4.9
0.0	0.0	0.0	0.0	Newborn	0.0	0.0	0.0	0.0
Long Term Care:								
850	822	28	721	SNF/ECF Resident Days	10,553	9,587	956	9,701
1	4	(3)	4	SNF/ECF Resident Discharges	61	60	1	56
0	0	0	0	CBRF/Assisted Living Days	0	0	0	0
28.3	27.4	0.9	24.0	Average Daily Census	28.9	26.3	2.6	26.6
Emergency Room Statistics								
5	4	1	2	ER Visits - Admitted	27	22	5	27
114	166	(52)	78	ER Visits - Discharged	1,265	1,423	(158)	1,424
10	16	(6)	48	ER - Urgent Care Visits	139	120	19	176
129	186	(57)	128	Total ER Visits	1,431	1,566	(135)	1,627
3.88%	2.26%	1.56%	1.56%	% of ER Visits Admitted	1.89%	1.41%	0.48%	1.66%
100.00%	133.33%	66.67%	66.67%	ER Admissions as a % of Total	42.19%	36.84%	5.35%	48.21%
Outpatient Statistics:								
423	286	137	460	Total Outpatients Visits	4,136	4,605	(469)	4,427
2	2	(0)	1	Observation Bed Days	21	26	(5)	17
256	275	(19)	342	Clinic Visits - Primary Care	2,780	3,475	(695)	3,213
23	44	(21)	0	Clinic Visits - Specialty Clinics	509	308	201	368
0	0	0	0	IP Surgeries	0	0	0	0
0	0	0	0	OP Surgeries	0	0	0	0
0	0	0	0	Outpatient Scopes	0	0	0	0
0	0	0	0	Retail Pharmacy Scripts	0	0	0	0
Productivity Statistics:								
92.32	91.80	0.52	0.00	FTE's - Worked	92.32	91.80	0.52	93.98
102.80	97.20	5.60	102.80	FTE's - Paid	102.17	98.80	3.37	102.17
0.9160	0.8560	(0.06)	0.8560	Case Mix Index - Medicare	0.9160	0.9387	0.02	0.9441
0.8990	0.8050	(0.09)	0.8050	Case Mix Index - All payers	0.8990	0.9408	0.04	0.9425

Key Financial Ratios

SOUTHERN INYO HEALTHCARE DISTRICT
LONE PINE, CALIFORNIA
Twelve Months Ended June 30, 2020

	Year to Date 6/30/2020	Prior Year to Date 6/30/2018	Prior Fiscal Year End 6/30/2018	Peer California Hospitals (See Note 1)	National Rural CAH Hospitals (See Note 2)
Profitability:					
Operating Margin	-14.34%	-13.18%	-21.88%	2.33%	0.42%
Total Profit Margin	34.42%	-7.82%	-15.86%	2.49%	1.23%
Cash Flow Margin	34.47%	-7.20%	-15.17%	8.40%	5.91%
Contractual Allowance %	31.01%	25.56%	28.61%	50.62%	39.92%
Inpatient Gross Revenue as a % of Total	25.12%	31.14%	30.88%	38.85%	28.48%
Outpatient Gross Revenue as % of Total	44.34%	43.68%	43.60%	64.83%	74.43%
Average Daily Census Acute Care	0.47	0.39	4.87	5.57	3.22
Average Daily Census Swing Bed	1.40	0.00	0.00	0.37	1.52
Liquidity:					
Days of Cash on Hand, Short Term	65.18	9.43	4.25	23.32	27.10
Days Cash, All Sources	65.47	9.45	9.45	67.87	71.21
Net Days in Accounts Receivable	146.61	141.24	141.24	59.54	53.16
Average Payment Period	154.78	158.36	158.36	56.65	53.00
Current Ratio	1.11	1.33	1.31	2.31	1.12
Medicare Cost to charge ratio	59.08%	53.20%	53.20%	38.00%	47.00%
Capital Structure:					
Average Age of Plant (Annualized)	13.88	13.87	13.87	11.13	11.45
Capital Costs as a % of Total Expenses	2.46%	3.58%	3.58%	7.51%	5.30%
Long Term Debt to Equity	1.4%	-202.7%	-202.7%	53.99%	60.32%
Long Term Debt to Capitalization	1.4%	197.3%	197.3%	20.13%	29.00%
Debt Service Coverage Ratio	12.96	0.92	0.92	2.27	3.16
Medicare IN Patient Payer mix	8.51%	6.62%	6.81%	57.90%	73.01%
Medicare Out Patient Payer mix	51.01%	49.62%	49.53%	38.89%	37.90%
Productivity and Efficiency:					
Paid FTE's per Adjusted Occupied Bed	5.77	1.85	15.04	10.34	5.86
Total Net Revenue per FTE	\$89,427	\$37,092	\$37,092	\$117,848	\$77,243
Salary Expense per Paid FTE	\$57,557	\$50,287	\$50,287	\$59,647	\$50,845
Salary and Benefits as a % of Net Revenue	76.31%	58.21%	58.21%	41.52%	45.57%
Employee Benefits %	14.87%	24.57%	24.57%	41.29%	25.20%
Supply Expense Per Adj. Discharge - CMI A	\$727.19	\$499.95	\$499.95	\$2,476.27	\$1,050.00
FTE's Per Occupied Bed	3.06	4.97	4.97	5.31	5.80
	YTD - Actual 6/30/2020	YTD - Actual 7/31/2017	YTD - Actual 6/30/2018	YTD - Budget 6/30/2020	
Other Ratios:					
Gross Days in Accounts Receivable	240.84	671.65	671.65	60.00	
Net Revenue per Adjusted Discharge	\$12,339	\$9,886	\$9,886	\$10,596	
Operating Expenses per Adj. Discharge	\$14,109	\$14,668	\$14,668	\$11,992	

Note 1 - CHA Financial Indicators Report 2016 (U. of North Carolina)

Note 2 - Per CAH Financial Indicators Report 2016 (U. of North Carolina)

Southern Inyo Healthcare District
Operational Cash Flow Actual w/Projections
Actual FY 2020

	Actual Jul-19	Actual Aug-19	Actual Sep-19	Actual Oct-19	Actual Nov-19	Actual Dec-19	Actual Jan-19	Actual Feb-20	Actual Mar-20	Actual Apr-20	Actual May-20	Actual Jun-20	FY TOTAL
Ave. Daily Census													
Acute Care	0.6	0.07	0.3	0.3	0.1	0.4	0.3	0.1	0.5	0.6	0.54	0.47	0.34
Swing	0.0	0.00	0.0	1.9	0.2	1.7	2.1	1.2	1.8	1.4	0.75	1.40	1.04
SNF	28.0	25.15	25.8	28.0	27.8	29.6	31.5	30.3	29.7	29.0	28.07	28.33	28.42
Beginning Balance	527,701	353,586	272,290	70,724	152,997	231,029	342,634	601,870	301,105	373,129	1,455,288	3,215,043	527,701
Cash Receipts													
Medicare	56,215	253,261	152,526	92,891	378,001	716,150	473,742	468,543	606,547	778,911	121,497	167,922	4,266,208
Medi-Cal	214,777	204,069	161,051	199,454	155,454	151,642	151,014	146,823	285,300	117,405	402,280	273,471	2,462,740
Insurance	168,229	81,228	143,494	183,434	48,483	82,610	49,219	44,329	63,316	74,324	41,625	29,982	1,010,272
HMO/Bad Debt Recovery	2,249	4,208	9,599	0	88,095	86,201	97,054	78,628	105,995	60,609	58,935	90,161	681,734
Credit Card Payments	9,283	6,551	18,803	40,844	14,024	19,292	13,750	29,035	12,621	0	0	14,069	178,271
Private Pay	28,226	21,452	20,029	21,130	41,675	30,307	49,636	25,600	34,970	22,934	31,958	28,017	355,934
Rebates & Refunds/Taxes/IGT	0	259,615	0	114,215	0	0	415,365	0	906,550	1,054,458	3,564,938	327,345	6,642,506
Miscellaneous Cash	16,049	883	1,080	26,016	14,111	10,411	14,283	28,608	63,057	20,957	91,203	3,361	290,018
Unapplied/Withholds	-67,668	-247,850	-148,510	-71,529	0	0	0	0	-139,059	-65,381	-29,444	-641	(770,082)
Total Cash Received	427,360	583,415	358,072	606,456	739,842	1,096,614	1,264,084	821,566	1,939,287	2,064,218	4,282,992	933,687	15,117,601
Salaries	402,690	400,736	433,237	440,000	435,000	739,286	460,000	426,627	500,000	517,857	691,964	535,714	5,983,111
Professional Fees	176,911	121,821	123,186	74,908	112,697	188,021	103,155	460,000	104,951	132,280	139,754	154,970	1,892,655
Supplies	21,873	11,766	10,629	2,836	20,128	44,111	29,837	111,859	14,547	28,455	79,546	70,285	445,871
Other/Purch Serv/Contract Labor	0	0	92,585	106,439	93,985	13,591	143,257	123,846	477,901	303,467	313,753	378,359	2,047,182
Inyo County Treas Repay	0	130,389	0	0	0	0	268,599	0	269,874	0	48,220	0	778,577
IGT Matching	0	0	0	0	0	0	0	0	0	0	0	0	83,231
TOTAL EXPENSE	601,474	664,711	659,638	624,183	661,810	985,009	1,004,848	1,122,331	1,367,272	982,059	1,273,237	1,284,054	11,230,627
Return of Medicare/Cal Overpmt.	0	0	0	0	0	0	0	0	0	0	0	0	0
Investment Account (LAIF)*	0	0	-100,000	-100,000	0	0	0	0	500,000	0	1,250,000	1,000,000	2,550,000
Total Payments	601,474	664,711	559,638	524,183	661,810	985,009	1,004,848	1,122,331	1,867,272	982,059	2,523,237	2,284,054	13,780,627
Cash Over/(Under)	353,586	272,290	70,724	152,997	231,029	342,634	601,870	301,105	373,129	1,455,288	3,215,043	1,864,675	1,864,675
Property Tax Fund	0	7,724	7,724	2,776	0	0	10,673	0	444,555	0	0	0	0
Business Reserve	7,724	(4,948)	0	7,351	7,709	7,659	7,747	7,950	8,817	11,859	8,793	8,409	8,409
Payroll Reserve	0	0	0	90,705	0	0	34,281	0	0	0	0	0	0
Reserve Add or Transfer	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Balance	361,310	275,066	78,448	253,828	238,738	350,293	654,571	309,055	826,502	1,467,148	3,223,836	1,873,085	1,873,085

Southern Inyo Healthcare District
Operational Cash Flow Projections
Budget FY 2021

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	FY TOTAL
Ave. Daily Census													
Acute Care	0.6	0.07	0.3	0.3	0.1	0.4	0.3	0.1	0.5	0.6	0.6	0.6	0.37
Swing	0.0	0.00	0.0	1.9	0.2	1.7	2.1	1.2	1.8	1.4	0.0	2.50	1.07
SNF	28.0	25.15	25.8	28.0	27.8	29.6	31.5	30.3	29.7	29.0	28.0	27.00	28.31
Beginning Balance	527,701	255,511	73,802	168,161	56,634	391,521	471,467	623,929	466,044	867,559	1,178,009	992,709	527,701
Cash Receipts													
Medicare	56,215	253,261	152,526	92,891	378,001	716,150	473,742	468,543	606,547	778,911	142,227	151,320	4,270,335
Medi-Cal	214,777	204,069	161,051	199,454	155,454	151,642	151,014	146,823	285,300	117,405	142,852	112,243	2,042,084
Insurance	168,229	81,228	143,494	183,434	48,483	82,610	49,219	44,329	63,316	74,324	47,861	94,121	1,080,649
HMO/Bad Debt Recovery	2,249	4,208	9,599	0	88,095	86,201	97,094	78,628	105,995	60,509	77,567	14,231	624,436
Credit Card Payments	9,283	6,551	18,903	40,844	14,024	19,292	13,750	29,035	12,621	0	0	5,121	169,323
Private Pay	28,226	21,452	20,029	21,130	41,675	30,307	49,636	25,600	34,970	22,934	29,426	36,240	361,625
Rebates & Refunds/Taxes/IGT	0	259,615	0	114,215	0	0	415,385	0	906,550	554,458	665,958	75,000	2,992,181
Miscellaneous Cash	16,049	893	1,080	26,016	14,411	10,411	14,283	28,608	63,057	20,957	60,811	31,258	287,523
Unapplied/Withholds	-67,668	-247,850	-148,510	-71,529	0	0	0	0	-139,059	-65,381	0	55,581	(684,416)
Total Cash Received	427,360	583,415	358,072	606,456	739,842	1,096,614	1,264,084	821,586	1,939,297	1,564,218	1,167,702	575,115	11,143,740
Salaries	500,000	500,736	533,237	540,000	535,000	768,857	560,000	526,627	520,000	538,571	776,400	541,000	6,840,429
Professional Fees	176,911	121,821	123,186	74,908	112,697	188,021	103,155	260,000	104,951	132,280	102,031	99,981	1,599,943
Supplies	22,639	12,177	11,001	2,935	20,833	45,655	30,881	64,024	15,066	29,451	41,146	54,200	349,998
Other/Purch Serv/Contract Labor	0	0	96,288	100,140	97,744	14,135	148,988	128,799	377,901	303,467	552,595	36,516	1,856,573
Inyo County Treas Repay	0	130,389	0	0	0	0	268,599	0	269,874	0	142,776	82,000	893,637
IGT Matching	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENSE	699,550	765,123	763,713	717,983	766,274	1,016,668	1,111,623	979,450	1,287,781	1,003,769	1,353,002	813,697	11,540,580
Return of Medicare/Cal Overpmt.	0	0	0	0	0	0	0	0	0	0	0	0	0
Investment Account (LAIF)*	0	0	-500,000	0	0	0	0	0	250,000	250,000	0	0	0
Total Payments	699,550	765,123	263,713	717,983	766,274	1,016,668	1,111,623	979,450	1,537,781	1,253,769	1,353,002	813,697	11,540,580
Cash Over/(Under)	255,511	73,802	168,161	56,634	30,292	471,467	623,929	466,044	867,559	1,178,009	992,709	754,127	754,127
Property Tax Fund	0	7,724	7,724	2,776	0	0	10,673	0	444,555	0	0	0	0
Business Reserve	7,724	(4,948)	0	7,351	7,709	7,659	7,747	7,950	8,817	11,859	7,613	7,613	7,613
Payroll Reserve	0	0	0	90,705	0	0	34,281	0	0	0	0	0	0
Reserve Add or Transfer	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Cash Balance	263,235	76,578	175,885	157,465	37,911	479,126	676,630	473,994	1,320,932	1,189,868	1,000,322	761,740	761,740